Financial Statements

Years Ended December 31, 2019 and 2018





WIPFLI

Independent Auditor's Report

Outward Bound California San Francisco, California

Report on the Financial Statements

We have audited the accompanying financial statements of Outward Bound California, (a nonprofit organizations) which comprise the statements of financial position as of December 31, 2019 and 2018, and the related statements of activities, functional expenses and cash flows for the years then ended and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Outward Bound California as of December 31, 2019 and 2018, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States.



Emphasis of Matter

As discussed in Note 16 to the financial statements, Outward Bound California has been affected by the COVID-19 outbreak. Our opinion is not modified with respect to this matter.

Wigger LLP

Wipfli LLP South Portland, Maine March 11, 2021

Outward Bound California Statements of Financial Position

ASSETS Current Assets Cash \$ 1,719,880 \$ 1,303,409 Accounts receivable 29,056 82,315 Prepaid expenses 76,937 90,220 Contributions receivable - current portion 1,062,314 975,000 Other current assets 1,004 250 Total Current Assets 2,889,191 2,451,194 Property and equipment - Net 259,480 199,210 Other Assets Contributions receivable - long term 264,197 679,224 Investment in OBSG 111,282 105,069 211,282 105,069 Security deposits 26,268 2	Years Ended December 31,	2019	2018
Cash \$ 1,719,880 \$ 1,303,409 Accounts receivable 29,056 82,315 Prepaid expenses 76,937 90,220 Contributions receivable - current portion 1,062,314 975,000 Other current assets 1,004 250 Total Current Assets 2,889,191 2,451,194 Property and equipment - Net 259,480 199,210 Other Assets 264,197 679,224 Investment in OBSG 111,282 105,069 Security deposits 26,268 26,268 Endowment investments 267,365 223,316 Total Other Assets 669,112 1,033,877 Total Assets \$ 3,817,783 \$ 3,684,281 LIABILITIES AND NET ASSETS 215,226 211,055 Current Liabilities 23,834 27,194 Deferred revenue 149,435 105,385 Other current liabilities 25,635 830 Total Current Liabilities 25,635 830 Current Uabilities 25,635 830 Cotal Current Liabilities	ASSETS		
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Other current assets 1,004 250 Total Current Assets 2,889,191 2,451,194 Property and equipment - Net 259,480 199,210 Other Assets Contributions receivable - long term 264,197 679,224 Investment in OBSG 111,282 105,069 Security deposits 26,268 26,268 Endowment investments 267,365 223,316 1,033,877 Total Other Assets 669,112 1,033,877 Total Assets \$ 3,817,783 \$ 3,684,281 1,033,877 1,033,877 Total Assets \$ 3,817,783 \$ 3,684,281 LIABILITIES AND NET ASSETS Current Liabilities 215,226 211,025 Current payable \$ 147,521 \$ 37,440 Accrued expenses 23,834 Current portion of capital leases 215,226 211,025 215,226 211,025 Current portion of capital leases 25,635 830 Total Current Liabilities 25,635 830 Other current Liabilities 561,651 381,904 Non-Current Liabilities 51,342 55,227 Total Current Liabilities 592,	Prepaid expenses	76,937	90,220
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Contributions receivable - long term 264,197 679,224 Investment in OBSG 111,282 105,069 Security deposits 26,268 26,268 Endowment investments 267,365 223,316 Total Other Assets 669,112 1,033,877 Total Other Assets \$ 3,817,783 \$ 3,684,281 LIABILITIES AND NET ASSETS \$ 3,817,783 \$ 3,684,281 Current Liabilities \$ 215,226 211,055 Accounts Payable \$ 147,521 \$ 37,440 Accounts Payable \$ 23,834 27,194 Deferred revenue 149,435 105,385 Other current Liabilities 25,635 830 Total Current Liabilities 561,651 381,904 Non-Current Liabilities 31,342 55,227 Total Non-Current Liabilities 31,342 55,227 Total Nonor cestriction 925,233 652,761 Without donor restriction 925,233 652,761 Without donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150			
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Current Liabilities Accounts Payable \$ 147,521 \$ 37,440 Accrued expenses 215,226 211,055 Current portion of capital leases 23,834 27,194 Deferred revenue 149,435 105,385 Other current liabilities 25,635 830 Total Current Liabilities 561,651 381,904 Non-Current Liabilities 31,342 55,227 Total Non-Current Liabilities 31,342 55,227 Total Liabilities 925,233 652,761 Without donor restriction 925,233 652,761 With donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150	Total Assets	\$ 3,817,783 \$	3,684,281
Current Liabilities Accounts Payable \$ 147,521 \$ 37,440 Accrued expenses 215,226 211,055 Current portion of capital leases 23,834 27,194 Deferred revenue 149,435 105,385 Other current liabilities 25,635 830 Total Current Liabilities 561,651 381,904 Non-Current Liabilities 31,342 55,227 Total Non-Current Liabilities 31,342 55,227 Total Liabilities 31,342 55,227 Total Liabilities 31,342 55,227 Votal Liabilities 31,342 55,227 Total Liabilities 31,342 55,227 Total Liabilities 592,993 437,131 Net Assets 925,233 652,761 Without donor restriction 925,233 652,761 With donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150			
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Current portion of capital leases 23,834 27,194 Deferred revenue 149,435 105,385 Other current liabilities 25,635 830 Total Current Liabilities 561,651 381,904 Non-Current Liabilities 11,342 55,227 Total Non-Current Liabilities 31,342 55,227 Total Liabilities 31,342 55,227 Total Liabilities 31,342 55,227 Total Liabilities 31,342 55,227 Total Liabilities 592,993 437,131 Net Assets 925,233 652,761 Without donor restriction 925,233 652,761 With donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150	Accounts Payable	\$ 147,521 \$	37,440
Deferred revenue 149,435 105,385 Other current liabilities 25,635 830 Total Current Liabilities 561,651 381,904 Non-Current Liabilities 11,342 55,227 Total Non-Current Liabilities 31,342 55,227 Total Non-Current Liabilities 31,342 55,227 Total Liabilities 31,342 55,227 Total Liabilities 592,993 437,131 Net Assets Without donor restriction 925,233 652,761 With donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150	Accrued expenses	215,226	211,055
Other current liabilities 25,635 830 Total Current Liabilities 561,651 381,904 Non-Current Liabilities 25,227 Long term portion of capital leases 31,342 55,227 Total Non-Current Liabilities 31,342 55,227 Total Non-Current Liabilities 31,342 55,227 Total Liabilities 592,993 437,131 Net Assets Vithout donor restriction 925,233 652,761 With donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150	Current portion of capital leases	23,834	27,194
Total Current Liabilities561,651381,904Non-Current Liabilities111Long term portion of capital leases31,34255,227Total Non-Current Liabilities31,34255,227Total Liabilities592,993437,131Net Assets925,233652,761Without donor restriction925,233652,761With donor restriction2,299,5572,594,389Time and purpose3,224,7903,247,150	Deferred revenue	149,435	105,385
Non-Current LiabilitiesLong term portion of capital leases31,34255,227Total Non-Current Liabilities31,34255,227Total Liabilities592,993437,131Net AssetsWithout donor restriction925,233652,761With donor restriction2,299,5572,594,389Time and purpose3,224,7903,247,150	Other current liabilities	25,635	830
Long term portion of capital leases 31,342 55,227 Total Non-Current Liabilities 31,342 55,227 Total Liabilities 592,993 437,131 Net Assets Without donor restriction 925,233 652,761 With donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150	Total Current Liabilities	561,651	381,904
Long term portion of capital leases 31,342 55,227 Total Non-Current Liabilities 31,342 55,227 Total Liabilities 592,993 437,131 Net Assets Without donor restriction 925,233 652,761 With donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150			
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Total Liabilities 592,993 437,131 Net Assets Without donor restriction 925,233 652,761 With donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150			
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Without donor restriction 925,233 652,761 With donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150		592,993	437,131
Without donor restriction 925,233 652,761 With donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150	Net Assets		
With donor restriction 2,299,557 2,594,389 Time and purpose 3,224,790 3,247,150		925,233	652,761
Time and purpose 3,224,790 3,247,150			
	Time and purpose		
	Total Liabilities and Net Assets	\$	

Statement of Activities

		Without Donor	With Donor	
Year Ended December 31, 2019	R	lestrictions	Restrictions	Total
Operating Revenues				
Course tuition and fees	\$	2,254,509	\$-\$	2,254,509
Contributions and grants		770,404	1,492,462	2,262,866
Other income		98,222	-	98,222
Net assets released from restrictions		1,831,343	(1,831,343)	-
Total Operating Revenues	\$	4,954,478	\$ (338,881) \$	4,615,597
Operating Expenses				
Program	\$	3,694,471	\$-\$	3,694,471
General Management and administration		160,601	-	160,601
Fundraising and development		833,147	-	833,147
Total Expenses		4,688,219	-	4,688,219
Change in Net Assets - Operations		266,259	(338,881)	(72,622)
Non-Operating Activities				
Change in equity in investment		6,213	-	6,213
Investment income		-	44,049	44,049
Change in Net Assets - Non-Operating		6,213	44,049	50,262
Total Change in Net Assets		272,472	(294,832)	(22,360)
Net Assets, Beginning of Year		652,761	2,594,389	3,247,150
Net Assets, End of Year	\$	925,233	\$ 2,299,557 \$	3,224,790

Statement of Activities

		Without Donor	With Donor	
Year Ended December 31, 2018	R	Restrictions	Restrictions	Total
Operating Revenues				
Course tuition and fees	\$	1,949,477	\$-\$	1,949,477
Contributions and grants		910,161	1,001,483	1,911,644
Other income		50,976	-	50,976
Net asset released from restrictions		1,429,562	(1,429,562)	-
Total Operating Revenues	\$	4,340,176	\$ (428,079) \$	3,912,097
Operating Expenses				
Program	\$	3,490,446	\$-\$	3,490,446
General management and administration	-	137,520	-	137,520
Fundraising and development		676,540	-	676,540
Total Expenses		4,304,506	-	4,304,506
Change in Net Assets - Operations		35,670	(428,079)	(392,409)
Non-Operating Activities				
Change in equity in investment		2,031	-	2,031
Investment loss		-	(23,643)	(23,643)
Change in Net Assets - Non-Operating		2,031	(23,643)	(21,612)
Total Change in Net Assets		37,701	(451,722)	(414,021)
Net Assets, Beginning of Year		615,060	3,046,111	3,661,171
Net Assets, End of Year	\$	652,761	\$ 2,594,389 \$	3,247,150

Statement of Functional Expenses

	Supporting Services					
Year Ended December 31, 2019		Program	General	Fund Raising	Total	
Salaries	\$	2,018,375 \$	78,961	\$ 348,296 \$	2,445,632	
Payroll taxes and benefits		304,048	12,168	53,669	369,885	
National fees		224,977	1,176	5,506	231,659	
Employee expenses		87,630	15,012	13,016	115,658	
Facility expenses		262,278	2,020	8,704	273,002	
Insurance		69,934	2,178	9,687	81,799	
Professional fees		37,905	35,942	247,100	320,947	
Vehicle expenses		55,731	-	-	55,731	
Food		131,101	-	-	131,101	
Communication		21,370	-	-	21,370	
Program and equipment costs		148,488	-	-	148,488	
Travel		83,247	775	2,863	86,885	
Bank and credit card fees		56,159	229	11,192	67,580	
Depreciation		55,825	-	-	55,825	
Office and general expenses		81,628	10,854	31,682	124,164	
Promotional expenses		48,712	196	43	48,951	
Office equipment and supplies		2,765	1,090	36	3,891	
Event expenses		4,298	-	101,353	105,651	
Total Francisco	4	2 604 474 4	100.004	¢ 000 447 ¢	4 600 240	
Total Expenses	Ş	3,694,471 \$	160,601	\$ 833,147 \$	4,688,219	

Statement of Functional Expenses

	Supporting Services					
Year Ended December 31, 2018		Program	General	Fund Raising	Total	
Salaries	\$	1,956,060 \$	67,546	\$ 296,440 \$	2,320,046	
Payroll taxes and benefits		241,909	12,685	59,692	314,286	
National fees		185,610	816	4,809	191,235	
Employee expenses		114,632	11,456	35,315	161,403	
Facility expenses		257,342	43	270	257,655	
Insurance		72,608	4,295	8 <i>,</i> 555	85 <i>,</i> 458	
Professional fees		14,464	32,386	52,202	99 <i>,</i> 052	
Vehicle expenses		61,919	-	-	61,919	
Food		123,575	-	-	123,575	
Communication		13,948	-	-	13,948	
Program and equipment costs		143,919	-	-	143,919	
Travel		82,407	839	3,909	87,155	
Bank and credit card fees		44,408	255	10,636	55,299	
Depreciation		82,798	-	-	82,798	
Office and general expenses		59,482	6,925	48,555	114,962	
Promotional expenses		30,716	61	810	31,587	
Office equipment and supplies		4,266	213	199	4,678	
Event expenses		383	-	155,148	155,531	
Total Expenses	\$	3,490,446 \$	137,520	\$ 676,540 \$	4,304,506	

Statements of Cash Flows

Years Ended December 31,		2019	2018
Cash flows from operating activities:			
Change in net assets	\$	(22,360) \$	(414,021)
Adjustments to reconcile change in net assets to net cash flows from operating			
activities:			
Depreciation		55,825	82,798
Investment (gain) loss		(37,629)	29,191
Change in equity investment		(6,213)	(2,031)
(Increase) decrease in:			
Accounts receivable		53,259	(40,931)
Contributions receivable		327,713	346,094
Prepaid expenses		13,283	(17,131)
Security deposits		-	(4,525)
Other current assets		(754)	1,868
Increase (decrease) in:			
Accounts payable		110,081	(33 <i>,</i> 495)
Accrued expenses		4,171	60,432
Deferred revenue		44,050	5
Other current liabilities		24,805	(2,430)
Net cash flows from operating activities		566,231	5,824
Cash flows from investing activities:			
Purchase of property and equipment		(116,095)	(48,855)
Purchase investments		(6,420)	(48,855) (5,614)
Net cash flows from investing activities		(122,515)	(54,469)
Net cash hows norm investing activities		(122,515)	(34,409)
Cash flows from financing activities:			
Repayment of capital lease obligation		(27,245)	(22,450)
Net cash flows from financing activities		(27,245)	(22,450)
		())	(-,
Net change in cash and cash equivalents		416,471	(71,095)
Cash and cash equivalents at beginning of year		1,303,409	1,374,504
Cash and each any incluste at and of user	÷	1 710 880 6	1 202 400
Cash and cash equivalents at end of year	\$	1,719,880 \$	1,303,409

Note 1: Nature of Activities and Significant Policies

Nature of the Organization

As part of an international network of 41 schools worldwide, with 11 in the United States, Outward Bound California (the Organization) is a nonprofit educational organization with programs that deliver character development, leadership and self-discovery in the outdoors and urban green spaces with a core mission of changing lives through challenge and discovery. Outward Bound California (OBCA), based in San Francisco, bring the life-changing experiences of the Outward Bound educational model to participants from California, across the United States and beyond. OBCA strives to provide equitable and inclusive programming and is diligently working to train our staff to provide culturally relevant and responsive programs for all participants. Outward Bound California operates under a charter agreement with Outward Bound, Inc.

Basis of Accounting

The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America which involves the application of accrual accounting; consequently, revenues and gains are recognized when earned, and expenses and losses are recognized when incurred.

Basis of Presentation

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantorimposed restrictions. Accordingly, net assets and changes therein are classified and reported, as follows:

Net Assets Without Donor Restrictions - Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

Net Assets With Donor Restrictions - Net assets subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue when the assets are placed in service. Donorimposed restrictions are released when a restriction expires; that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures. Actual results could differ from those estimates.

Cash and Cash Equivalents

The Organization maintains their cash accounts with a commercial bank. Accounts at the bank are guaranteed by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per account. At various times throughout the year, the Organization had cash balances in excess of FDIC insurance. The Organization believes that it is not exposed to any significant credit risk on its cash balances.

For purposes of this statement of cash flows, the Organization considers all cash and other highly liquid investments with initial maturities of three months or less to be cash equivalents.

Accounts Receivable

Accounts receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable unelectable amounts through a charge to earnings and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable. No allowance for unelectable accounts was considered necessary as of December 31, 2019 and 2018.

Contributions Receivable

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contribution revenue in the statements of activities. The allowance for uncollectible promises to give is based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Promises to give are written off when deemed uncollectible.

Property and Equipment

Property and equipment are recorded at cost of, if received as a gift, at fair value when acquired. Depreciation is computed on the straight-line bases over the assets' useful lives which range from three to seven years. Property and equipment purchases with a cost in excess of \$5,000 are capitalized; all others are expensed as incurred. Ordinary repairs and maintenance costs are expensed as incurred, and repairs and maintenance costs in excess of \$5,000 that extend the useful life the asset are capitalized.

Investment in OBSG

Investments consists of a non-controlling interest of 14.78% in Outward Bound Services Group, a North Carolina Limited Liability Company, and accordingly is carried using the equity method.

Endowment Investments

Endowment investments are carried at fair value.

Spending Policy

The overall investment objective for the Organization's endowment fund will be to preserve the long-term, real purchasing power of assets while providing a relatively predictable and growing stream of annual distributions in support of the Organization. The target annual return for the portfolio is the rate of inflation, plus 4.5%

Interpretation of State Law

The Organization has interpreted the California Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of a gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as perpetual in nature the original gift(s) donated to the endowment, and accumulations in accordance with the direction of the applicable donor gift instrument. The remaining portion of the donor restricted endowment fund that is not classified in perpetual in nature is restricted until those amounts are appropriated for expenditure by the Organization in a manner consistent with California UPMIFA.

Course Tuition and Fees

The Organization recognizes revenue from tuition and fees during the period in which the related services are provided to students. Payment for tuition and fees is required before the start of the academic period.

All amounts received prior to the commencement of the course, including enrollment deposits, are deferred to the applicable period. Due to the nature and timing of the performance and/or transfer of services, substantially all deferred revenue at December 31 of each year is recognized the following year.

Scholarships and discounts provided to students are recorded as a reduction from tuition and fees at the time revenue is recognized.

Contributions

The Organization recognizes contributions when cash, securities or other assets; an unconditional promise to give; or a notification of a beneficial interest is received. Conditional promises to give - that is, those with a measurable performance or other barrier and a right of return - are not recognized until the conditions on which they depend have been met.

Income Taxes

The Organization is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code and determined not to be a private foundation within Section 509(a) of the Code.

Management has evaluated the Organization's tax positions and the Organization does not expect that unrecognized tax benefits or liabilities arising from tax positions will change significantly within the next twelve months. The Organization is currently open to audit under the statute of limitations by the Internal Revenue Service and state taxing authorities for three years following the filing of the return.

Donated Supplies and Materials

Each year, certain supplies and materials have been donated in-kind to the Organization. The estimated fair value of these materials has been reflected in the accompanying financial statements as contributions with a like amount included in program and supporting services expenses.

Functional Allocation of Expenses

The Organization allocates its expenses on a functional basis among its various programs. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Management allocates these costs based on factors, such as square footage associated with or hours employees worked on the respective program and supporting services. Management reviews the basis for this allocation annually.

Promotional and Advertising Expenses

The Organization expenses promotional and advertising costs as incurred.

Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the Organization uses various methods, including market, income and cost approaches. Based on these approaches, the Organization often utilizes certain assumptions that market participants would us in pricing the asset or liability, including assumptions about risk and/or the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable inputs. The Organization utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

- Level 1 Valuations for assets and liabilities traded in active exchange markets, such as the New York Stock Exchange. Valuations are obtained from readily available pricing sources for market transactions involving identical assets or liabilities
- Level 2 Valuations for assets and liabilities traded in less active dealer or broker markets. Valuations are obtained from third party pricing services for identical or similar assets or liabilities.
- Level 3 Valuations for assets and liabilities that are derived from other valuation methodologies, including
 option pricing models, discounted cash flow models and similar techniques, and not based on market
 exchange, dealer, or broker traded transactions. Level 3 valuations incorporate certain assumptions and
 projections in determining the fair value assigned to such assets or liabilities.

For the year ended 2019, the application of valuation techniques applied to similar assets and liabilities has been consistent. The following is a description of the valuation methodologies used for instruments measured at fair value:

• Mutual funds are based on the quoted net asset value of shares reported by the funds as of the last business day of the fiscal year.

Recently Adopted Pronouncements

Contributions

In June 2018, the FASB released Accounting Standards Update (ASU) 2018-08, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. The amendments in this update assist entities in (1) evaluating whether transactions should be accounted for as contributions (nonreciprocal transactions) within the scope of Topic 958, Not-for-Profit Entities, or as exchange (reciprocal) transactions subject to other guidance and (2) determining whether a contribution is conditional. The Organization adopted the guidance for the year ended 2019 with no effect on its recognition of contributions received.

Recent Accounting Pronouncements

Revenue Recognition - In May 2014, FASB ASU 2014-09, Revenue from Contracts with Customers, to clarify the principles for recognizing revenue and to develop a common revenue standard for U.S. GAAP and International Financial Reporting Standard (IFRS). The core principle of the guidance requires entities to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The guidance is effective for the year ending 2020. Management presently does not expect a significant change in revenue recognition.

Leases - In February 2016, FASB issued ASU 2019 - 02, Leases. This new standard will provide users of the financial statements a more accurate picture of the assets and the long-term financial obligations of entities that lease. The proposal is for a dual-model approach; a lessee would account for most existing capital leases as Type A leases, and most existing operating leases as Type B leases. Both would be reported on the statement of financial position. This guidance is effective for the Organization's year ending 2022. Management is currently evaluating the impact of adoption on its financial statements.

Note 2: Liquidity and Availability of Financial Resources

The Organization strives to maintain liquid financial assets sufficient to cover 90 days of general expenditures. The following table reflects the Organization's financial assets as of December 31, 2019 and 2018, reduced by amounts that are not available to meet general expenditures within one year of the statement of financial position date because of donor restrictions or internal board designations. Amounts not available to meet general expenditures with donor restrictions.

Note 2: Liquidity and Availability of Financial Resources (Continued)

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

	2019	2018
Cash and cash equivalents	\$ 1,336,000 \$	1,303,409
Accounts receivable	29,056	82,315
Pledges receivable	1,062,314	975,000
Total financial assets available for expenditure	\$ 2,427,370 \$	2,360,724

The Organization's endowment funds consist of donor-restricted endowments. Except as allowed by the Organization's spending policy and the relevant law, donor-restricted endowment funds are not available for general expenditure.

Note 3: Property and Equipment

Property and equipment consisted of the following as of December 31

		2019	2018
Vehieles	ė	204 047 6	170.004
Vehicles Course Equipment	Ş	204,047 \$ 62,810	178,864
Course Equipment Leasehold improvements		162,514	62,810 139,744
Design and development		102,514	41,669
		539,183	423,087
Less accumulated depreciation		(279,703)	423,087 (223,877)
	\$	259,480 \$	199,210

Note 4: Contributions Receivable

Unconditional contributions receivable consisted of the following as of December 31:

Unconditional promises to give before unamortized discount \$ Less: unamortized discount Net unconditional promises to give	1 2 5 7 2 1 4 6	
Less: unamortized discount	1 2 2 2 2 4 4 6	
	1,367,314 \$	1,677,612
Net unconditional promises to give	(40,803)	(23,388)
	1,326,511	1,654,224
Amounts due in:		
Less than one year	1,062,314	975,000
One to five years	305,000	702,612
Total \$	1,367,314 \$	1,677,612

Note 4: Contributions Receivable (Continued)

The discount rates used for the calculation of the unamortized discount range from 3.84% to 5.84%.

Note 5: Investments and Endowment Funds

Investment consisted of the following at December 31:

		2019	2018
Investment in Outward Bound Services Group	ć	111.282 Ś	105,069
	Ş	111,202 Ş	103,009

Change in equity in investment consisted of the following for the years ended December 31:

	2019	2018
Change in equity of Outward Bound Services Group Investment	\$ 6,213 \$	2,031

Endowment investments consisted of the following at December 31:

	2019	2018
Cash and cash equivalents	\$ 35 \$	35
Equity funds	172,762	136,293
Bond funds	94,568	86,988
	\$ 267,365 \$	223,316

Endowment net asset composition by type of fund as of December 31, 2019 are, as follows:

	Without Restric		With Donor Restrictions	Total
Donor-restricted endowment funds: Original donor-restricted gift Accumulated investment gains	\$	- \$ -	246,959 \$ 20,406	246,959 20,406
Total	\$	- \$	267,365 \$	267,365

Endowment net asset composition by type of fund as of December 31, 2018 are, as follows

	 ut Donor rictions	With Donor Restrictions	Total
Donor-restricted endowment funds: Original donor-restricted gift Accumulated investment losses	\$ - \$	\$ 246,959 \$ (23,643)	246,959 (23,643)
Total	\$ -	\$ 223,316 \$	223,316

Note 5: Investments and Endowment Funds (Continued)

Changes in endowment net assets for the year ended 2019 is, as follows:

	With	out Donor	With Donor	
December 31, 2018	Res	trictions	Restrictions	Total
Beginning of year	\$	- \$	223,316 \$	223,316
Net investment income		-	44,049	44,049
Total	\$	- \$	267,365 \$	267,365

Changes in endowment net assets for the year ended 2018 is, as follows:

	Without	Donor V	Vith Donor	
December 31, 2018	Restric	ctions R	estrictions	Total
Beginning of year	\$	- \$	246,959 \$	246,959
Net investment loss		-	(23,643)	(23,643)
Total	\$	- \$	223,316 \$	223,316

Note 6: Net Assets with Donor Restriction

Net assets with donor restriction are comprised of the following at December 31:

	2019	2018
Subject to expenditure for specified purpose:		
Programs	\$ 456,525 \$	234,003
Scholarships	39,224	48,823
Capital campaign	1,536,443	2,088,247
Total purpose restricted	2,032,192	2,371,073
Endowments:		
Perpetual in nature	246,959	246,959
Appreciation	20,406	-
Underwater endowments	-	(23,643)
Total endowment	267,365	223,316
Total Net Assets with Donor Restrictions	\$ 2,299,557 \$	2,594,389

Note 6: Net Assets with Donor Restriction (Continued)

Underwater funds - From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor of UPMIFA requires the Society to retain as a fund or perpetual duration. As of December 31, 2019, no individual funds were underwater. As of December 31, 2018, all four donor-restricted endowment funds were underwater. This deficiency resulted from unfavorable market fluctuations that occurred shortly after the investment of the contributions for donor-restricted endowment funds.

The sources of net assets released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of events specified by the donors were as follows for the years ended December 31:

	2019	2018
Operations	\$ 285,388 \$	83 <i>,</i> 598
Scholarships	20,000	59,126
Programs	355,304	208,613
Cabin construction	-	12,930
Capital campaign	1,190,651	1,065,295
	\$ 1,851,343 \$	1,429,562

Note 7: Lease Commitments

Operating Leases

The Organization leases additional office space from Tides, Inc. under a lease agreement that expired on August 31, 2019 and was renewed until August 31, 2024. Monthly lease payments will start out at \$6,027 and increase by 6% each year. Total rent expense for the years ended 2019 and 2018 was \$59,846 and \$57,042, respectively.

The Organization leases the Midpines base camp from Outward Bound Holdco, LLC under a lease agreement that commenced January 1, 2012 and will expire on December 31, 2020. The lease has an option to purchase the property for \$400,000 during the lease term. Annual lease payments were \$20,000 for the years ended 2019 and 2018.

The Organization leases their facilities from the Presidio Trust under a lease agreement that expired in January 2012 and is currently leasing the facilities on a month-to-month basis. Monthly lease payments were approximately \$2,346. Total rent expense for the years ended 2019 and 2018 was \$49,044 and \$21,462, respectively. There are no future minimum lease payments.

In 2018, the Organization entered into a lease agreement for additional staff housing that commenced February 1, 2018 and expired on January 31, 2019 after which the Organization will continue to rent the property on a month-to-month basis. Lease payments for the years ended 2019 and 2018 were \$58,200 and \$54,000, respectively. There are no future minimum lease payments.

Note 7: Lease Commitments (Continued)

The Organization leased a Southern California base camp under a lease agreement that commenced November 1, 2017 and expired October 31, 2018. The lease agreement was not renewed, but the organization is currently leasing the camp on a month-to-month basis. Lease payments for the years ended 2019 and 2018 were \$17,112 and \$16,185, respectively. There are no future minimum lease payments.

At December 31, 2019, the future minimum lease payments under operating leases are, as follows

Year ending December 31:

2020	\$ 93 <i>,</i> 770
2021	78,196
2022	82,886
2023	87,856
2024	60,867
Total minimum operating lease payments	\$ 403,575

Capital Leases

The Organization also has capital lease agreements with Ford Motor Company LLC for vehicles. The economic substance of the leases is that the Organization is financing the acquisition of the assets through the leases and, accordingly, they are recorded in the Organization's assets and liabilities. The interest rate related to the lease obligations is 10%.

Assets under capital lease are included in property and equipment as vehicles. The following are the details of capitalized leased assets at December 31:

	2019	2018
Vehicles	\$ 169,098 \$	143,915
Less accumulated depreciation	102,077	68,677
Net book value	\$ 67,021 \$	75,238

The assets are depreciated on a straight-line basis over five years. Depreciation expense was \$25,183 and \$25,851 for the years ended 2019 and 2018, respectively.

Note 7: Lease Commitments (Continued)

At December 31, 2019, the future minimum lease payments under capital lease are, as follows:

Year ending December 31: 2020 \$ 28,141 2021 17,391 2022 13,268 2023 4,329 Total minimum lease payments 63,129 Less: Amount representing interest (7,953)\$ Present value of minimum lease payments 55,176

Note 8: Retirement Plan

The Organization offers eligible employees participation in a 401(k) qualified retirement plan. The Organization's contribution to the plan is discretionary and is subject to an annual review and approval by the Board of Trustees. For the years ended 2019 and 2018, the approved discretionary match contribution was 3% and 3%, and amounted to \$48,951 and \$31,953, respectively.

Note 9: Contingencies

The Organization may be involved in claims and legal actions arising in the ordinary course of its business. In the opinion of management, the ultimate disposition of such matters, subject to insurance deductibles, will not have a material adverse effect on the financial position of the Organization.

Note 10: Related Party

The Organization is a member of the Outward Bound Services (OBSG), an organization which operates a national call center for the Outward Bound programs and provides national marketing efforts and other services to the regional Outward Bound schools. The OBSG has six members, all of which are Outward Bound chartered organizations, and each member has equal board representation and voting rights.

During the years ended 2019 and 2018, the Organization's fees for enrollment to the OBSG amounted to \$175,823 and \$147,781, respectively.

Note 11: Fair Value Measurements

Fair values of assets measured on a recurring basis are, as follows:

As of December 31, 2019	F	air Value	Level 1	Level 2	Level 3
		t	4		
Cash and cash equivalents	\$	35 \$	35 \$	- \$	-
Equity funds		172,762	172,762	-	-
Bond funds		94,568	94,568	-	-
Total	\$	267,365 \$	267,365 \$	- \$	-
As of December 31, 2018	F	air Value	Level 1	Level 2	Level 3
Cash and cash equivalents	\$	35 \$	35 \$	- \$	-
Equity funds		136,293	136,293	-	-
Bond funds		86,988	86,988	-	-
Total	\$	223,316 \$	223,316 \$	- \$	-

Note 12: Supplemental Disclosures Of Cash Flow Information

Supplemental disclosures of cash flow information are as followed for the years ended:

Years Ended December 31,	2019	2018
Cash paid during the year for: Interest	\$ 7,852 \$	14,923
Supplemental schedule of non-cash activity:		
Gross additions of property and equipment	-	28,857
Amounts financed through capital leases	-	(28,857)
Net cash purchases of property and equipment	\$ - \$	-

Note 13: Subsequent Event

On March 11, 2020, the World Health Organization declared the outbreak of a respiratory disease caused by a new coronavirus as a "pandemic." First identified in late 2019 and known now as COVID-19, the outbreak has impacted millions of individuals worldwide. In response, many countries have implemented measures to combat the outbreak which have impacted organizations, workforces, and economies. As of the date of issuance of the financial statements, Outward Bound California's operations have been significantly impacted by mandatory shelter-in-place orders, travel restrictions, and other government-mandated restrictions.

Note 13: Subsequent Event (Continued)

In response to COVID-19, OBCA implemented a COVID-19 safety plan, which outlined the minimum requirements for safely operating programs during the pandemic. Ultimately, OBCA was required to halt all Group Partner and Open Enrollment programs in the Spring and Summer of 2020, which affected the organization's earned revenue stream. Outward Bound California took various actions to reduce our operating costs and mitigate future financial impact, including reductions in overhead and direct program expenses.

Outward Bound California received \$561,000 under the Paycheck Protection Program which is administered by the Small Business Administration. Outward Bound California is eligible for loan forgiveness of up to 100% of the loan, upon meeting certain requirements. The loan is uncollateralized.

The future impact of the CV19 Crisis on the Organization , cannot be reasonably estimated at this time.

Note 14: Evaluation of Subsequent Events

The Organization has evaluated subsequent events through March 11, 2021, which represents the date on which the financial statements were available to be issued and determined that any subsequent events that would require recognition or disclosure have been considered in the preparation of the financial statements.